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UNITED STATES INTELLIGENCE BOARD

Office of the Executive Secretary

12 March 1963

MEMORANDUM FOR : Mr. Ray S. Cline, Deputy Director (Intelligence),
Central Intelligence Agency
Mr. Allan Evans, Deputy Director for Research,
Intelligence and Research, Department of State
[redacted] Chief of Staff, 25X1
[redacted] Defense Intelligence Agency
[redacted] Deputy Assistant Director for 25X1A
Production, National Security Agency
Mr. Ludwell L. Montague, Board of National
Estimates, Central Intelligence Agency

SUBJECT : Comments on PNIOs

1. The attached paper by [redacted] on "A Mechanism to 25X1A
Link PNIO's with Requirements and Collection" (Attachment A hereto) is
forwarded at the request of the Chairman, PNIO Review Committee, for
Committee use as a basis for discussion--but with the understanding that
it is not intended to be a formal proposal to the Committee on that subject.

2. Also enclosed (as Attachment B), for the above-noted purpose and
subject to the same understanding, is a memorandum regarding PNIOs
which was prepared at my request by [redacted] CIA 25X1A
member of the DCI's Coordination Staff.

3. In confirmation of my recent telephone message, it is noted that
the next meeting of the PNIO Review Committee has been scheduled for 25X1A
1500, 14 March, in Room 7E 30, CIA Headquarters Building.

Attachments

[redacted]
Executive Secretary

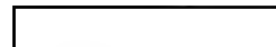
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Attachment A

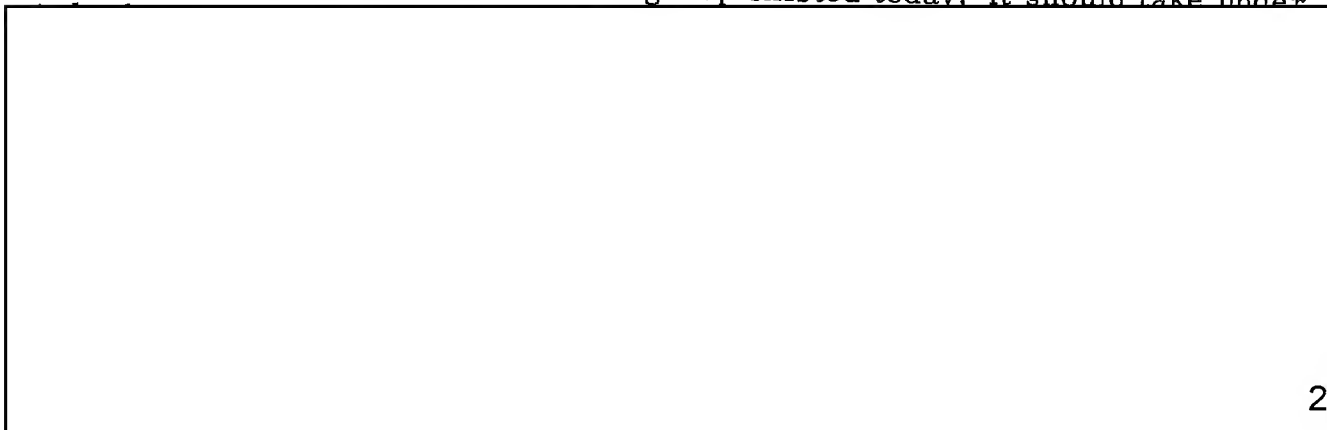
SUBJECT: A Mechanism to Link PNIO's with Requirements
and Collection

1. It occurs to me that a small interagency body of senior substantive personnel might be convened regularly to review PNIO's, whatever their ultimate content, in the light of current and prospective international developments. This group would then seek to interpret in specific terms the intent or general thesis of a given priority national intelligence objective in relation to a real-life intelligence problem. Hopefully, their main concern would be the future, anticipating crises or increasingly severe conditions and writing quite specific intelligence requirements, under the general aegis of the PNIO, aimed at acquiring the intelligence needed to deal with that upcoming problem. At the same time the group would draw upon spokesmen for various forms of collection for a current assessment of collection resources available to cover that problem, taking express account of any needs to divert or reassign collection assets. Here is where priorities really come to life.

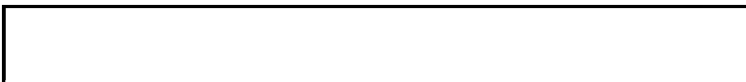
2. This group would then report to USIB at regular intervals, describing to USIB the expected problem with the aid of the estimative machinery, proposing specific requirements for USIB approval, reporting on collection assets that could be affected, and putting before the Board decisions to be made on re-assigning existing collection capabilities or developing new ones to meet the new requirements.

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3. In specific terms, if such a group existed today, it should take under



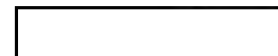
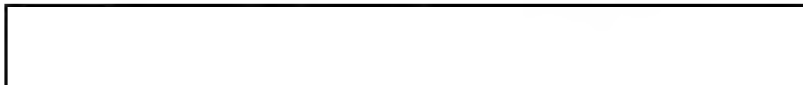
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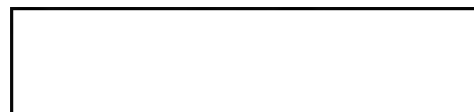
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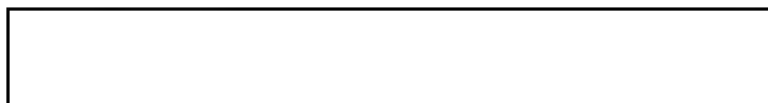


4. This group would thus serve to insure that the PNIO's remained relevant to realities, would generate meaningful anticipatory requirements in terms of real and potential crises, and merge together in one package for USIB's consideration the pertinent data relating those requirements to collection prospects. With this group organized on a community-wide basis as a subcommittee of USIB, access could be had to the entire area of analytical and collection resources throughout the intelligence world, working through established media such as COMOR, IPC, SP/INT, etc. It would focus USIB's attention on real administrative problems in terms of intelligence challenges, hopefully in time to do what is needed, and it could provide the DCI a coherent and consistent facility for relating intelligence analysis and collection to the expectable needs of the foreign policy makers. With luck, it could reduce the hectic, ad hoc quality of many USIB decisions, eliminate overlapping or gapping in collection coverages, and serve the now-unoccupied role of a substantive advance-planning staff of USIB.



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